

CP-12 FCR Dr. Brenda Miller Brenda.g.miller@us.army.mil

September 2010 Ver 1.0

		Intern GS	S-018-07/9/11				
PHASE I DE	VELOPMENT	RECOMMENDED TRAINING EDUCATION		ASSIGNMENTS		SELF-DEVELOPMENT	
FUNCTIONAL COMPETENCIES	KNOWLEDGE, SKILLS, ABILITIES			Approved Sources of Training	Developmental/ Rotational Assignments		
 a. The Army as a major organization Organizational Structure in terms of how divisions, corps, depots, are organized, to include levels of responsibilities 	Knowledge of how the Army operates and the supporting Publication System	BA/BS desired at entry. Complete BA/BS. Begin work on Masters.	CP12 Intern PreRequisites (online) "How the Army Runs	-Online via Army LMS or USACRC site -Command Directed by duty station supervisor	Army Command /installation or unit	 Review Army Knowledge Online for current events CSA Recommended Reading List Read "Soldier", "The 	
 Customs and Traditions in terms of how things are done in the Army Command, Management and Staff Practices in terms of the military concept of command with unique aspects that must be understood to effectively 	Ability to analyze, investigate, and communicate orally and in writing; ability to communicate risk to varied audiences		CP12 Phase I Curriculum: Orientation to Duty Station (on site OJT) "Greening" Experience	-Duty Station – OJT -ACOM/ASCC/DRU approved sites – OJT		Logistician" and other Army periodicals Read Knowledge MagazineProfession al journals/magazines	
relate to the TOE structure. This includes the Army's specific management philosophy and staff process Army Doctrine relating to safety and health Army materiel basics Office automation applications	 Ability to determine difference between TOE and TDA Army Ability to find applicable references and draw conclusions for substantiating concepts and theories Ability to recognize key items 		 Safety Program Management Organizing and	-USACRC/SC or -FCR CP12 sponsored professional development training in the field			

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of Army equipment • Knowledge of how the logistical processes work	-Colle	ACR/SC or ege Course or by/OPM esored course
	• Effective Briefing -Army spons -Expe document appra	ACR/SC or ege Course or ty/OPM asored course erience amemted in aisal or other ital amentation
	• Effective Writing -Colled -Army sponsisp	imentation
		CR/SC or ege Course or

	Critical Thinking and	-Army/OPM	
	Analysis	sponsored course	
	Quantitative Methods in Safety Management	USACR/SC or -College Course or -Army/OPM sponsored course	
	Applied Fire Safety	-approved authorized OSHA Provider or -NFPA or - College Course	
	Risk Management and Job Hazard Analysis	USACR/SC (resident or online) or -College Course or -Army/Other Service/ OPM sponsored course	
	 Psychology of Accident Prevention/Human Factors 	USACR/SC or -College Course or -Army/OPM sponsored course	

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	Motor Vehicle/ Transportation Safety	USACR/SC or -College Course or -Army/OPM sponsored course/ Department of Transportation/ Transportation Safety Institute	
	Radiological Health and Safety	USACR/SC or -College Course or -Army/OPM sponsored course/ Oak Ridge Labs	
	Safety Training and Educational Strategies	USACR/SC or -College Course or -Army/OPM sponsored course -Experience	

	documemted in appraisal or other official documentation
Explosives Safety Management	US Army Technical Center for Explosives Safety
Systems Safety and Analysis	USACR/SC or -College Course or -Army/OPM sponsored course
Legal Aspects of Safety	USACR/SC (in class/Webcast/Video) USACR/SC or -College Course or

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	PAO Media and Safety	-Army /Unit PAO/ OPM sponsored course		
	OSHA 510 Construction Safety	OSHA authorized provider		
	Electrical Safety	USACR/SC or -College Course or -Army/OPM sponsored course -NEC -Approved NEC Source -OSHA		
	• HAZMAT	USACR/SC or -College Course or -Army/OPM sponsored course -HAZWOPER -OSHA		

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	• Ergonomics	-USACR/SC or -USACHPPM -OSHA College Course or -Army/OPM sponsored course -NIOSH -CDC		
	Industrial Hygiene	-USACR/SC or -USACHPPM -OSHA College Course or -Army/OPM sponsored course -NIOSH -CDC		
	 OSHA 2264 Confined Spaced OSHA 511 Standards for General Industry 	-USACR/SC or OSHA College Course or -Army/OPM sponsored course -NIOSH -CDC		
	Occupational Health	-USACR/SC or -USACHPPM -OSHA		

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		College Course or -Army/OPM sponsored course -NIOSH -CDC -OJT (if documented properly) USACR/SC	
	 Accident Investigation and Analysis Blueprint Reading and Interpretation 	-USACR/SC or -USACHPPM -OSHA College Course or -Army/Approved online training/ E xperience if documented properly	
	Aviation Safety – an introduction	-USACR/SCOSHA College Course or -Army/ FAA/Aviation Safety Officer Course/Other sources may qualify if approved by USACR/SC	

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Strategic Safety and Controls in Unique Environments - Tactical Safety Strategic Safety and Controls in Unique - USACR/SC or - USATCE - FORSCOM	
- Intro to Range Safety - USACR/SC -TRADOC -Online Intro to Range Safety	
- Explosives Safety Management - USACR/SC -USATCE -Online Intro to Explosives Safety	
Leadership Training (see CES Framework for Leadership Training) Army Management Staff College Interns: Foundation Course Basic Course *Year 2 of internship)	

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	Intern 7-9-11								
PHASE I [DEVELOPMENT	EDUCATION	TRAINING	ASSIGNI	MENTS	SELF-DEVELOPMENT			
Functional Competencies	KNOWLEDGE, SKILLS, ABILITIES			Developmental	Operational				
	Safe	ty and Occupati	onal Health Management						
 b. SOH Principles of, Safety and Health Identification, evaluation and control of hazards and risk Interpretation and application of ESOH laws, standards and regulations Understanding and application of instrumentation Accident reporting, investigation techniques and causation analysis Understanding of sampling and analysis techniques Understanding of programs (FUDS, BRAC, IH, RAD, ER) Communication (oral and written Staff Action procedures Determine area of concentration 	 Knowledge of the history, evolution, and current state-of-the-art practice Ability to discern causation theory, risk management concepts, prevention processes, and related fundamental knowledge Ability to apply special Army safety considerations to Part 1910 standards 	Undergraduate or Graduate courses related to the fields of SOH	REQUIRED TRAINING Individual Development Plan for specialized training related to job series	 OJT with Brigade Combat Team OJT at installation safety office OJT at local installation IH office OJT at District level or RD&E center OJT at Combat Training Centers 		Volunteer to participate in Army and/or MACOM Safety Conferences and Workshops			

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DEVELO	OPMENT	EDUCATION	TRAINING	ASSIGN	MENTS	SELF-DEVELOPMENT				
FUNCTIONAL COMPETENCIES	KNOWLEDGE, SKILLS, ABILITIES			Developmental	Operational					
Principles of Environment, Safety and Health GS-07 Competencies Communication of risk, control and preventive measures Integrate SOH principles and requirements to contracts and procurement processes Training of subordinates, workers, and supervisors in SOH specific topics Serve on internal committees Manage program elements Interpret and apply laws and regulations Proficiency with programs, instrumentation Conduct accident investigation/prepare report Pursue certification and/or licenses Serve as QA representative on projects/programs relating to SOH Represent program locally Interface & coordinate with others	Thomas to receive leading	Complete Requirements for Masters Degree SBLM	GS11 is journeyman level for CP12. At the GS-11 level, 018s should -Have Completed courses prescribed in Level I - CES (leadership) • Program and Resource Management/ Budgeting • Auditing Safety Programs *CP12 Professional Certificate	Short term assignments to Regional Headquarters or Commands Short term assignments to research or policy institutes Combat training centers and military units	Examples: Installation or Garrison ESOH Program Brigade Combat Teams	Acquire mentor(s) Check individual goals according to career development path for Track Ensure understanding of the subsets of installation management				

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DEVELOPMENT		EDUCATION	TRAINING	ASSIGNMENTS		SELF-DEVELOPMENT		
FUNCTIONAL COMPETENCIES Application of Supervisory Competencies	KNOWLEDGE, SKILLS, ABILITIES Ability to direct, coordinate or oversee work of subordinate employees, project leaders, team	Obtain certification	. At the GS-12- 13 level, 018s	Developmental Developmental assignments	Operational Developmental Assignments -	See above		
 GS-11 Competencies Develop policy and procedures Serve as member of external committees (See American Society of Safety Engineers' study regarding leader competencies) Represent program internally and externally Entrepreneurship – marketing the business line Apply functional expertise as subject matter expert on policy/program matters pertaining to SOH Program advocate Project & Program Management Prepare official documents Serve as consultant as part of a team/staff 	 leaders, group coordinators, and committee chairs Ability to provide oversight to assigned contractors Ability to plan and schedule Ability to manage a program Ability to adjust staffing levels or work procedures to accommodate resource allocation decisions made at a higher level Ability to develop a budget Ability to select methodologies for achieving work goals and objectives Ability to plan and establish work schedules, deadlines, and standards for acceptable work Ability to integrate work schedules with other organizational elements and with contractors. Ability to use Project Management techniques and tracking systems to ensure quality and timeliness of work Ability to perform all personnel and performance management requirements in an objective and timely manner. This includes goals, objectives, standards, evaluations, education, training, awards, discipline, and conduct. Ability to coach, mentor, and counsel Ability to assess changing work situations and take measures to realign skills with work requirements 	specific to discipline e.g. CP12 Professional Certificate CSP, CIH, PE Courses prescribed in individual ACTEDS IDP	should -Have Completed courses prescribed in Level I CES (leadership training): -Intermediate/ Advanced *CP12 Professional Certificate *Other leadership/ management as outlined on IDP. -Functional and Technical Training Refresher	Other Federal organizations such as EPA, OSHA	Headquarters, Commands, DoD Offices	- Present briefings & presentations to external entities as SME and program advocate -Professional Readings		

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(GS 14 – 15)								
DEVELOPMENT		EDUCATION	TRAINING	ASSIGNMENTS		SELF-DEVELOPMENT		
FUNCTIONAL COMPETENCIES	KNOWLEDGE, SKILLS, ABILITIES			Developmental	Operational			
Approve official documents for external distribution and/or response (e.g. Congressional inquiries)	 Knowledge of the laws, regulations and policies governing the assignment Ability to revise or develop new Army policies and regulations General knowledge of the technical and functional work to be performed and the commonly accepted processes and procedures used Knowledge of the skills and abilities of subordinate supervisors and how they can uniquely contribute to the work assigned Ability to develop goals and objectives that provide horizontal and vertical clarity of expected outcomes Ability to oversee the overall planning, direction, and timely execution of a broad program area 	Education	At the GS-14-15 level, 018s should -Have Completed courses prescribed in Level I • Functional or Technical Refresher Training • Leadership Training (CES) • Senior Safety Symposium (if Senior Safety Director) • Senior leader continuing education training Recommended: • GS-15 - FEI • War College • ASSE Executive Development	Developmental Assignments in Army, other Federal Agencies, and DOD Short Term Project Manager in a Joint Operation	 Examples: Deputy Garrison Manager Garrison Manager Director in the office of the ACSIM Division Chief, Installation Management Agency Assistant Commandant, USA Safety School Safety Manager, USA Safety Office Safety Director, large MACOM Dean, Safety School 	 Stay current with Army transformation/ Government trends Establish a formal Shadow Program 		

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(GS 14 – 15)								
DEVELOPMENT		EDUCATION	TRAINING	ASSIGNMENTS		SELF-DEVELOPMENT		
FUNCTIONAL COMPETENCIES	KNOWLEDGE, SKILLS, ABILITIES			Developmental	Operational			
Application of Managerial Competencies (continued)	 Ability to manage the development of policy changes based on legislative and fiscal requirements/changes Ability to manage organizational changes throughout the organization. Ability to manage major changes to the structure and content of the program. Ability to approve budgets for a major multifaceted organization. Ability to exercise discretionary authority to approve the allocation and distribution of funds in the organization's budget. Ability to exercise final authority for the full range of personnel and performance management and organizational design proposals recommended by subordinate supervisors. 	See above	See above	See above	See above	See above		